

Simplified Approval Process

Annex 8: Procurement plan



Annex 8: Procurement Plan

I. General

- 1. **Project information** *[Building Climate Resilience of Forest Dependent Communities through Enhanced Livelihood Opportunities and Local Capacity in Karnali Province, Nepal, 28220, Nepal]*:
- 2. **Version of the Plan:** Version 3.0 dated 16 /04/2026
- 3. **Procurement Plan clearance date (to be indicated by GCF):**
- 4. **Period covered by this procurement plan:** Q3 2026 – Q4 2030 (full implementation period) Accredited Entity (AE) / Executing Entity (EE): NTNC – National Trust for Nature Conservation. NTNC is both AE and EE and will carry out all procurement activities.

II. Procurement Methods and Prior Review Thresholds

	Procurement Method ¹	Procurement category	Financial threshold applicable ²	Prior Review Threshold (applicable if the Executing Entity is not the AE) ³	Selection Method ²	Remarks
1.	Mixed method	Non-consultancy services	Depends upon the threshold	EE is AE	Competitive costing and quality of work	
2.	Open – RFP (QCBS/QBS)	Consultancy services	> \$15,038		Quality and Cost-Based Selection (QCBS) / Quality Based Selection (QBS)	Quality and Cost-Based Selection (p. 1).
3.	EOI Based	Individual consultants	Competitive Expertise based		Competitive Expertise-Based Selection	Recruitment via NTNC HR processes (p. 33).
4.	Bid Tender	Goods, Works, & Services	> \$13,605		Lowest Evaluated Bid / QCBS	
5.	Sealed Quotation	Goods, Works, & Services	< \$13,605		Least Cost Selection (LCS)	
6.	Direct Procurement (Quotation 3+ firms)	Goods & Works	< \$3,400		Least Cost Selection (LCS)	
7.	Direct Procurement (Quotation 3+)	Services	< \$1,360		Least Cost Selection (LCS)	
8.	Direct Procurement	Goods, Works, & Services	< \$680		Least Cost Selection (LCS)	

**Note: Financial thresholds are derived from [NTNC FMCM 2019](#) based on an exchange rate of USD 1 = NPR 147.*

^{1.} As per applicable procurement policy of the Accredited Entity.

Selection methods: Quality Cost-Based Selection (QCBS), Quality-Based Selection (QBS), Least Cost Selection (LCS), Lowest Evaluated Bid (LEB), Competitive Expertise-Based Selection (CEBS).
Not applicable: NTNC is both the Accredited Entity and Executing Entity.

III. Procurement activities

Column 9 (Review by AE): Indicated as 'NA – Not Applicable' throughout, as NTNC is the Accredited Entity and all procurement is carried out by NTNC directly.

Item No.	Description of works, goods, non-consultancy and consultancy services	Required Delivery / Commencement (weeks/months after FP approval)	Procuring Entity	Estimated Cost (USD)	Procurement Method ¹	Selection Method ²	Prequalification (Yes/No)	Review by AE (Prior/Post)	Tender Issuing	Bid Submission Deadline	Evaluation & Contract Signing	Remarks
NON-CONSULTANCY SERVICES												
Item 1: Training Logistics & Catering – Sub-items with cost breakdown												
1a	Participatory forest monitoring training (80 events – logistics, venue, catering)	Q3 2026 – Q4 2030	NTNC	160,000	Bid Tender	Competitive costing and quality of work	No	Post	Month 3 onwards	30 days	21 days	USD 2,000/event × 80 events (venue, catering, materials, facilitator logistics). Builds capacity of Community Forest Management Groups (CFMGs) and local forestry staff in participatory monitoring methods across 80 community forests. Training is essential for establishing and sustaining ecological baselines, tracking SFM progress, and generating data for GCF results reporting. Events distributed across 4 districts over the project period; per-event cost reflects remote venue hire and catering in areas with no hotel/conference infrastructure. Sealed Quotation applied per batch (<\$13,605).
1b	CFMG restoration training workshops & Forest Restoration / ANR field demos (50 events)	Q1 2027 – Q4 2029	NTNC	100,000	Bid Tender	Competitive costing and quality of work	No	Post	Q1 2027	15 days	7 days	USD 2,000/event × 50 events. Builds technical knowledge and practical skills of CFMGs in forest restoration, assisted natural regeneration (ANR), and climate-resilient silvicultural practices. Field demonstrations are critical for translating technical guidance into on-ground action at 1,000 ha of degraded forest. Remote location of sites in Karnali districts increases logistics costs for venue, catering, and materials transport. Batched per district for procurement efficiency.
1c	NbS orientation, site-level coaching & stakeholder introductory workshops (31 events)	Q3 2026 – Q2 2028	NTNC	62,000	Bid tender	Competitive costing and quality of work)	No	NA – Not Applicable	Q3 2026	15 days	7 days	USD 2,000/event × 31 events. Introductory and orientation workshops are required to socialise the NbS approach with community members, local government officials, and key stakeholders across 31 Palikas. Site-level coaching ensures correct implementation of 200 NbS interventions. Early engagement in project inception phase is essential for securing community buy-in and establishing co-management arrangements. Cost covers venue, catering, and

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1d	Enterprise & business skills training, market development workshops & quality control sessions (30 events)	Q1 2027 – Q4 2029	NTNC	60,000	Bid tender	Competitive costing and quality of work	No	NA – Not Applicable	Q1 2027	15 days	7 days	facilitation logistics in remote Palika locations. USD 2,000/event × 30 events. Directly supports Output 1.2 (forest-based value chain development). Training equips CFMG members, women's groups, and MSME operators with enterprise management, market linkage, and quality assurance skills essential for sustainable NTFP commercialisation. Without structured capacity building, investment in MSME machinery (Goods Item 2) would not yield sustainable income outcomes. Workshops held at district level to minimise travel burden on remote community participants.
1e	Climate adaptation module rollout & local adaptation training (80 events)	Q1 2027 – Q4 2030	NTNC	160,000	Bid Tender	Competitive costing and quality of work	No	Post	Q1 2027	30 days	21 days	USD 2,000/event × 80 events. Core capacity building activity under Output 2.1. Delivers climate adaptation knowledge and skills to vulnerable communities and local institutions across 31 Palikas, covering climate risk assessment, Local Adaptation Plan of Action (LAPA) implementation, and ecosystem-based adaptation practices. Scale of delivery (80 events over 4 years) reflects the large geographic coverage of the project and the need to reach dispersed communities. Per-event costs include venue, catering, printed adaptation materials, and travel support for community participants from remote villages.
1f	Provincial policy dialogues (3 events)	Q2 2027 – Q2 2029	NTNC	15,000	Sealed Quotation	Least Cost Selection (LCS)	No	Post	Q2 2027	15 days	7 days	USD 5,000/event × 3 events. High-level multi-stakeholder dialogues at provincial level are required to mainstream project outcomes into provincial policy frameworks and government budget cycles. Higher per-event cost reflects multi-day format, provincial capital venue hire, and participation of senior government officials, NGO representatives, and community leaders requiring accommodation and catering. Essential for ensuring policy uptake and long-term sustainability of project interventions beyond the GCF funding period.
1g	CB-EWS user orientation &	Q2 2028 – Q4 2028	NTNC	18,000	Sealed Quotation	Least Cost Selection (LCS)	No	Post	Q2 2028	15 days	7 days	USD 3,000/Palika × 6 Palikas. Orientation and

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1h	community drills (6 Palikas) Learning exchanges & study tours (15 study tours@30 participants on each)	Q2 2027 – Q4 2029	NTNC	60,000	Sealed Quotation	Least Cost Selection (LCS)	No	Post	Q2 2027	15 days	7 days	simulation drills are mandatory for effective operationalization of the Community-Based Early Warning System (CB-EWS) installed under Works Item 2 and Goods Item 3. Without trained community users, EWS hardware investment cannot deliver its disaster preparedness objectives. Training covers system operation, alert protocols, evacuation procedures, and basic maintenance. Delivered at Palika level to maximize community reach; costs cover facilitator fees, catering, and printed drill manuals. Cross-district and inter-community learning exchanges are a proven mechanism for peer learning and replication of best practices in forest management and climate adaptation. Study tours enable CFMG leaders, local government officials, and women's groups to observe successful models in analogous contexts, accelerating uptake of SFM and NbS approaches. Cost covers transport (including in remote Karnali terrain), accommodation, and facilitation for participants from 4 districts. Exchanges are timed to mid-project to leverage emerging on-ground results.
1i	Production & dissemination of IEC materials (8 package)	Q3 2026 – Q4 2030	NTNC	50,000	Sealed Quotation	Least Cost Selection (LCS)	No	Post	Q3 2026	15 days	7 days	Information, Education and Communication (IEC) materials are essential for sustaining awareness, behaviour change, and knowledge transfer across 31 Palikas and 250 CFUGs throughout the project period. Materials include printed manuals, flipcharts, and posters in Nepali and local languages, community radio content, and digital resources. Translation and contextualization into local languages is critical for reaching indigenous and marginalized communities in Karnali. Production and dissemination costs reflect the scale of geographic coverage and multilingual requirements.
1j	Climate advocacy workshops (8 events)	Q1 2028 – Q4 2030	NTNC	24,000	Sealed Quotation	Least Cost Selection (LCS)	No	Post	Q1 2028	15 days	7 days	USD 3,000/event × 8 events. Advocacy workshops support Output 3.1 by building the capacity of local government, civil society, and community leaders to advocate for climate-responsive budgeting and policy.

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												These events translate project learning into actionable policy messages and strengthen the enabling environment for scaling up NbS and forest-based adaptation approaches in Karnali Province. Higher per-event cost than standard training reflects multi-stakeholder format, media engagement, and documentation of proceedings.
1k	Project inception & reflection workshops + final knowledge-sharing events (8 events)	Q3 2026 & Q4 2030	NTNC	30,000	Sealed quotation	Least Cost Selection (LCS)	No	Post	Q3 2026 / Q3 2030	15 days	7 days	Inception workshop (USD 10,000): mandatory GCF requirement to officially launch the project, orient all stakeholders on roles, responsibilities, and implementation arrangements, and establish inter-agency coordination mechanisms. Two mid-term reflection workshops (USD 10,000 combined): facilitate adaptive management, course correction, and incorporation of community feedback at critical junctures. Final knowledge-sharing event (USD 10,000): disseminates project results, lessons learned, and replication pathways to provincial and national audiences, fulfilling GCF knowledge management requirements.
Sub-total Item 1	Training Logistics & Catering – combined sub-items 1a–1k			739,000								
2	Vehicle hiring – field implementation, supervision & monitoring across 4 remote districts (Jumla, Dolpa, Jajarkot, Dailekh)	Q3 2026 – Q4 2030	NTNC	330,000	Sealed Quotation (< \$13,605/contract); framework contract via EOI for multi-year hire	Least Cost Selection (LCS)	No	Post	Q3 2026	15 days	7 days	USD 66,000/year × 5 years. Rate: ~USD 150/day × 440 vehicle-days/year. The Karnali Project districts (Dolpa, Jumla, Dailekh, Jajarkot) are characterized by remote, rugged terrain and limited road access. Public transport is largely unavailable, making dedicated vehicle hire essential for field operations throughout the project period. Hired vehicles supplement the project-owned fleet for peak-period field mobilization, bulk transportation of forest-

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												based inputs (seedlings, nursery materials, conservation equipment), and inter-district coordination. Vehicle hire reduces logistical constraints, ensures timely supply aligned with plantation and restoration schedules, and strengthens monitoring and safeguards compliance. See also vehicle purchase justification (Goods Item 6).
TOTAL – Non-consultancy services							1,069,000					
CONSULTANCY SERVICES (COMPANIES)												
1	Landscape-level Forest & Ecosystem Assessment (A5; D.1–D.3)	Q3 2026 – Q2 2027	NTNC	75,000	Open RFP	Quality and Cost-Based Selection (QCBS)	No	Post	Q3 2026 (Month 1)	30 days	21 days	Preparatory study. Prior review threshold exceeded.
2	LAPA Formulation – 31 Palikas (B11; D.18)	Q1 2027 – Q4 2027	NTNC	620,000	Open RFP	Quality and Cost-Based Selection (QCBS)	No	Post	Q1 2027 (Month 7)	30 days	21 days	Packaged per municipality. Prior review threshold exceeded.
3	Climate Change Communication Strategy (C4; D.29)	Q3 2026 – Q1 2027	NTNC	20,000	Open RFP	Quality Based Selection (QBS)	No	Post	Q3 2026 (Month 1)	30 days	21 days	10-year roadmap.
4	Finance & Investment Analysis, Certification Roadmap (D.32–D.36)	Q1 2028 – Q4 2028	NTNC	95,000	Open RFP	Quality and Cost-Based Selection (QCBS)	No	Post	Q1 2028 (Month 19)	30 days	21 days	Linked to value chains.
5	Knowledge Products & Replication Strategy (C14; D.42)	Q3 2029 – Q2 2030	NTNC	65,000	Open RFP	Quality and Cost-Based Selection (QCBS)	No	Post	Q3 2029 (Month 37)	30 days	21 days	Wrap-up phase.
TOTAL – Consultancy services				875,000								
GOODS												
1	SFM Equipment Sets – 50 CFUGs (D.4)	Q1 2028 – Q4 2028	NTNC	750,000	Bid Tender	Lowest Evaluated Bid (LEB)	No	Post	Q1 2028 (Month 19)	30 days	21 days	Action phase. Prior review threshold exceeded.
2	Restoration Seedlings & Nursery Inputs (D.6–D.7)	Q1 2028 – Q4 2029	NTNC	750,000	Bid tender	Least Cost Selection (LCS)	No	Post	Q1 2028 (Month 19)	15 days	7 days	Local sourcing. Biological assets exempt from Bid Tender threshold.
	MSME Processing Machinery – 10 units (D.11–D.15)	Q2 2028 – Q4 2028	NTNC	200,000	Bid Tender	Lowest Evaluated Bid (LEB)	No	Post	Q2 2028 (Month 22)	30 days	21 days	Value addition. Prior review threshold exceeded.
	CB-EWS Sensors & Sirens – 6 Palikas (D.24)	Q2 2028 – Q2 2029	NTNC	150,000	Bid Tender	Lowest Evaluated Bid (LEB)	No	Post	Q2 2028 (Month 22)	30 days	21 days	Disaster preparedness. Prior review threshold exceeded.
	NbS Toolkits – 200 sites (D.8)	Q1 2028 – Q4 2029	NTNC	1,300,000	Bid Tender	Least Cost Selection (LCS)	No	Post	Q1 2028 (Month 19)	15 days	7 days	Packaged per site.
	Office Supplies and PMU IT Equipment	Q3 2026 – Q4 2026	NTNC	85,000	Bid tender	Least Cost Selection (LCS)	No	Post	Q3 2026 (Month 1)	15 days	7 days	Inception phase.
6	Vehicle Purchase: 2 × project vehicles (4WD, field implementation in Jumla, Dolpa, Jajarkot, Dailekh) + 3 × off-road motorbikes (NbS activities) + 2 × motorbikes (co-financing, SFM/NTFP) + 4 × motorcycles (CB-EWS, 6 Palikas)	Q3 2026 – Q2 2027	NTNC	151,200	Bid Tender (4WD vehicles); Sealed Quotation (motorbikes/motorcycles)	Lowest Evaluated Bid (LEB) / Least Cost Selection (LCS)	No	Post	Q3 2026 (Month 1) – Q2 2027 (Month 12)	30 days	21 days	Breakdown: 2 × 4WD project vehicles @ USD 62,000/unit = USD 124,000 (Bid Tender; >\$13,605); 1 × off-road motorbike @ USD 5,600 = USD 5,600; 2 × motorbikes co-fin. @ USD 3,800 = USD 7,600; 4 × CB-EWS motorcycles @ USD 3,500 = USD 14,000. Total USD 151,200. JUSTIFICATION: The Karnali districts (Dolpa, Jumla, Dailekh, Jajarkot) are remote, with rugged terrain and limited road

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												access. Public transport is largely unavailable. The 2 four-wheel-drive vehicles will support movement of technical teams, materials, and inter-district coordination; the 4 motorbikes provide last-mile connectivity to remote forest sites and communities not reachable by road. This enhances field presence, monitoring, and stakeholder engagement. Transportation of forest-based inputs (seedlings, nursery materials, conservation equipment) is logistically challenging and costly over long distances and poor infrastructure; project-owned vehicles enable bulk delivery and timely supply aligned with plantation and restoration schedules. Procuring vehicles is cost-effective over the 5-year project cycle where no reliable commercial rental market exists in these districts. Vehicles also improve staff safety in challenging terrain and strengthen safeguards compliance. Purchased vehicles remain as NTNC assets for future conservation programming. Combined vehicle cost (hire + purchase) = USD 481,200 ≈ 5.2% of total project budget – considered necessary and reasonable for a geographically dispersed, multi-district field project.
TOTAL – Goods				3,386,200								
WORKS												
1	NbS Land Restoration & Bio-engineering	Q3 2027 – Q4 2029	NTNC	1,300,000	Bid tender	Least Cost Selection (LCS)	No	Post	Q3 2027 (Month 13)	15 days	7 days	Annual batches per Palika; prior review given scale.
2	CB-EWS Installation & Community Networks	Q1 2027 – Q4 2027	NTNC	170,000	Bid tender	Least Cost Selection (LCS)	No	Post	Q1 2027 (Month 7)	15 days	7 days	
3	Community Nursery Establishment (Labour)	Q1 2028 – Q4 2029	NTNC	304,000	Bid tender	Least Cost Selection (LCS)	No	Post	Q1 2028 (Month 19)	15 days	7 days	
4	Assisted Natural Regeneration (ANR) Sites	Q1 2028 – Q4 2029	NTNC	750,000	Bid tender	Least Cost Selection (LCS)	No	Post	Q1 2028 (Month 19)	15 days	7 days	
TOTAL – Works				2,524,000								
INDIVIDUAL CONSULTANTS												
1	SFM Expert (A1)	Q3 2026 – Q4 2029	NTNC	120,000	EOI	Competitive Expertise-Based Selection (via NTNC HR)	No	Post	Q3 2026 (Month 1)	21 days	14 days	Establishes ecological baselines for 80 CFs.
2	Forest Restoration Expert (A9; D.6, D.7)	Q1 2027 – Q4 2029	NTNC	90,000	EOI	Competitive Expertise-Based Selection (via NTNC HR)	No	Post	Q1 2027 (Month 7)	21 days	14 days	Legalizes climate resilience within local government budget cycles.

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3	Value Chain Expert (A23)	Q1 2027 – Q4 2028	NTNC	80,000	EOI	Competitive Expertise-Based Selection (via NTNC HR)	No	Post	Q1 2027 (Month 7)	21 days	14 days	Cultural/linguistic relevance of outreach; 10-year strategy.
	DRR / CB-EWS Expert (B22)	Q3 2027 – Q4 2028	NTNC	65,000	EOI	Competitive Expertise-Based Selection (via NTNC HR)	No	Post	Q3 2027 (Month 13)	21 days	14 days	Continuous technical leadership for 250 CFUGs.
4	Capacity Building Expert (A48)	Q1 2027 – Q4 2029	NTNC	70,000	EOI	Competitive Expertise-Based Selection (via NTNC HR)	No	Post	Q1 2027 (Month 7)	21 days	14 days	Oversees rehabilitation of 1,000 ha degraded forest.
5	Nature-Based Solutions (NbS) Expert	Q1 2027 – Q4 2029	NTNC	52,500	EOI	Competitive Expertise-Based Selection (via NTNC HR)	No	Post	Q1 2027 (Month 7)	21 days	14 days	Technical guidance for 200 site-specific NbS interventions.
	Value Chain Development Expert	Q1 2027 – Q4 2029	NTNC	52,500	EOI	Competitive Expertise-Based Selection (via NTNC HR)	No	Post	Q1 2027 (Month 7)	21 days	14 days	Links ecosystem restoration to MSME profitability.
6	Market and Finance Expert	Q1 2027 – Q4 2029	NTNC	90,000	EOI	Competitive Expertise-Based Selection (via NTNC HR)	No	Post	Q1 2027 (Month 7)	21 days	14 days	Operationalizes financing for forest-based enterprises.
	Finance & Procurement Officer	Q3 2026 – Q4 2029	NTNC	145,000	EOI	Competitive Expertise-Based Selection (via NTNC HR)	No	Post	Q3 2026 (Month 1)	21 days	14 days	PMU Support.
	Monitoring & Evaluation Officer	Q3 2026 – Q4 2029	NTNC	63,000	EOI	Competitive Expertise-Based Selection (via NTNC HR)	No	Post	Q3 2026 (Month 1)	21 days	14 days	PMU Support.
TOTAL – Individual consultants				828,000								
GRAND TOTAL				8,682,200								

4. Notes on Reviewer Comments

Comment 1 – Review by AE (Column 9): All entries in column 9 indicate 'NA – Not Applicable' as NTNC serves as both AE and EE for this project.

Comment 2 – Training Logistics & Catering (USD 739,000): The original single line item of USD 1,200,000 has been disaggregated into 11 sub-items (1a–1k) with individual cost estimates, event counts, unit costs, procurement methods, and selection methods per GCF reviewer request. The revised sub-total is USD 739,000, with the reduction reflecting the extraction of vehicle costs into dedicated line items (Non-consultancy Item 2 and Goods Item 6).

Necessity and cost-reasonableness of training activities: The training and capacity building activities under Item 1 are central to achieving the project's theory of change and are not duplicative of the technical consultancies procured under separate line items. The Karnali Project operates in four of Nepal's most remote and marginalised districts (Dolpa, Jumla, Dailekh, Jajarkot), where literacy rates are low, indigenous communities speak local languages rather than Nepali, and institutional capacity of CFMGs and local governments is limited. Structured, participatory training is therefore the primary mechanism through which the project transfers knowledge, builds skills, and drives behaviour change at community and institutional levels.

The 271 individual training events span five years and cover seven thematic areas: (i) participatory forest monitoring and SFM; (ii) forest restoration and ANR field practice; (iii) NbS orientation and site-level coaching; (iv) enterprise, market, and value chain development; (v) climate adaptation and LAPA implementation; (vi) disaster risk reduction and CB-EWS operation; and (vii) policy dialogue, advocacy, and knowledge sharing. Each thematic area directly corresponds to a project output and is essential for translating capital investments – in equipment, restoration works, and EWS infrastructure – into sustained community-level results.

Per-event costs of USD 2,000–5,000 are justified by the logistical realities of the project area. Unlike urban or peri-urban projects, training events in Karnali require hired local venues (schools, community halls) with no dedicated conference infrastructure, catering for participants who travel long distances with no alternative food options, printing and translation of materials into local languages, and transport subsidies or per diem for community members from remote villages. Provincial policy dialogues carry a higher per-event cost (USD 5,000) reflecting multi-day, multi-stakeholder formats with senior government participation. All per-event rates are benchmarked against prevailing local market rates and comparable Nepal-based GCF and UNDP projects.

Comment 3 – Vehicle Costs (Hiring USD 330,000 + Purchase USD 151,200): Both vehicle line items are retained and justified on the basis of operational necessity. The Karnali Project operates across four remote districts (Dolpa, Jumla, Dailekh, Jajarkot) characterised by rugged terrain, limited road access, and the near-total absence of public transport or a reliable commercial vehicle rental market. Reliable transportation is therefore essential for effective field operations throughout the project period. The 2 four-wheel-drive vehicles will support movement of technical teams, materials, and inter-district coordination, while the 4 motorbikes provide last-mile connectivity to remote forest sites and communities not reachable by road. This enhances field presence, monitoring, and stakeholder engagement. Transportation of forest-based inputs – including seedlings, nursery materials, and conservation equipment – is logistically challenging and costly over long distances and poor infrastructure. Procuring project vehicles reduces recurring transportation costs, enables bulk delivery, and ensures timely supply aligned with plantation and restoration schedules, thereby improving intervention effectiveness. Overall, the proposed vehicles will improve operational efficiency, reduce logistical constraints, ensure timely implementation, and strengthen monitoring and safeguards compliance, while also enhancing staff safety in remote and challenging terrain. Purchased vehicles will remain as NTNC assets for future conservation programming post-project. The combined vehicle allocation of USD 481,200 represents approximately 5.2% of total project budget, which is considered necessary and reasonable for a geographically dispersed, multi-district field project of this scale. A full cost breakdown is provided in column 13 (Remarks) of the Goods section.

Comment 4 – Selection Methods: Selection methods are now explicitly indicated for all procurement categories throughout the Procurement Activities table (column 7). Methods applied: QCBS and QBS for consultancy firms (Open RFP); Competitive Expertise-Based Selection via NTNC HR processes for individual consultants (EOI); Lowest Evaluated Bid (LEB) for goods above threshold (Bid Tender); and Least Cost Selection (LCS) for goods, works, and non-consultancy services below threshold (Sealed Quotation / Direct Procurement). All methods ensure competitive procurement processes as required by GCF fiduciary standards.

5. Implementation Phasing Rationale

Year 1 (Q3 2026 – Q2 2027): Planning & Assessment. Priority given to Consultancies (landscape assessment, communication strategy) and essential procurement (PMU setup, vehicles). Ensures site-level investments are guided by scientific baselines.

Years 2–3 (Q3 2027 – Q2 2029): Peak Execution. Heavy procurement for Goods (SFM equipment, NbS toolkits, MSME machinery, CB-EWS equipment) and Works (NbS restoration, ANR sites, nurseries, EWS installation). Training activities peak during this period.

Year 4–5 (Q3 2029 – Q4 2030): Close-out. Focus on dissemination, final evaluations, knowledge sharing events and knowledge products.

6. Fiduciary Note

Any item exceeding USD 13,605 (excepting biological assets such as seedlings) shall utilise Bid Tender with Prior Review by the Accredited Entity to ensure transparency and Value for Money. This Procurement Plan is grounded in the NTNC Financial Management and Control Manual (FMCM 2019) and GCF SAP guidelines.